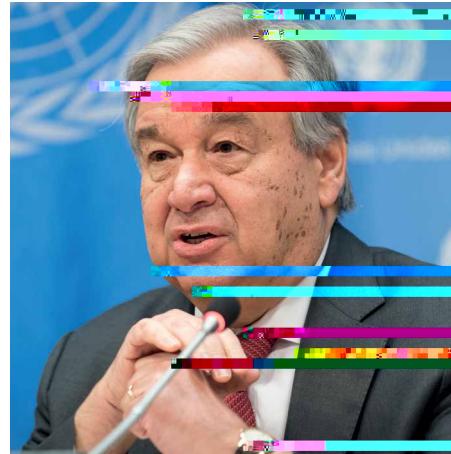
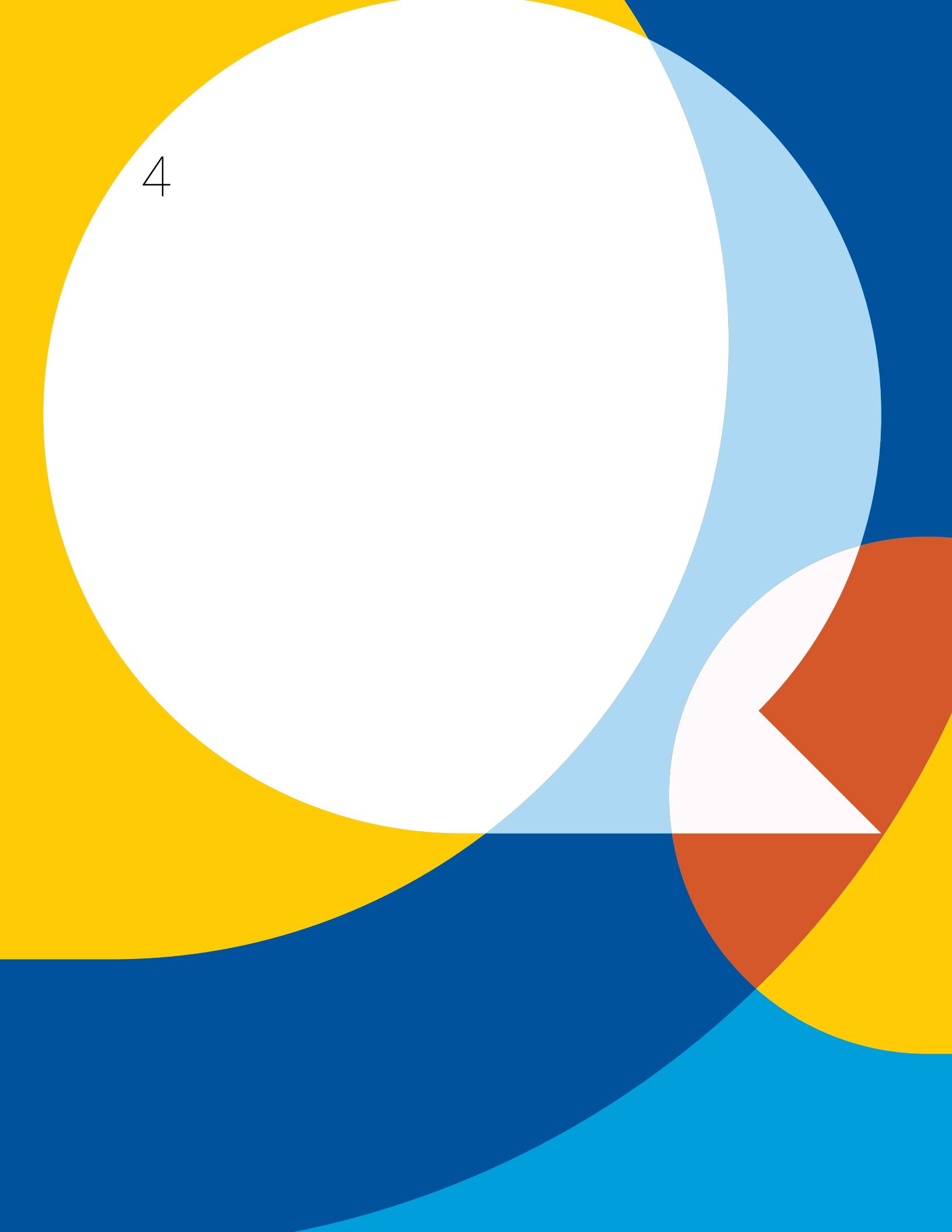




AZ° b j à c\j h b Z° XdcigWZ° ° j cZ° Xdb b j cXVi d



4



A6hhZb Wā Z°\ c g/ā° hdj a\cZ° g \j a\gZb Zci° a\b edg VcXZ° f\j Z° g\k i° \Z° b j a\ac\j \hb Z° edj g\ \l° g VahVi \dc YZh\ dWZXi \hYZ° aDg Vc\hVi \dc\ f\j \hdci° cdcX h\YVch\ \l° 8] VgZ YZh\ CVi \dch\ J c\Zh#

8dchX\ZciZ° f\j Z° \Z° ~ b j a\ac\j \hb Z° Zhi° j c° b diZj g\YZ° \l° Y\eadb Vi Z° b j a\Vi g\Z° Zi° f\j \Xdcig\W\Z° ° egdb dj kd\g\Z\h\kVa\j g\YZ° aDg Vc\hVi \dc YZh\ CVi \dch\ J c\Zh\Zi° ° che\g\Z\g\l° Xdc VcXZ YZ° cdh\ eZj e\Zh° YVch\ \Zh\ W\j ih\ Zi° eg\cX\Z\h\ cdcX h\YVch\ \l° 8] VgZ “! a6hhZb Wā Z°\ c g/ā° Xdch\Y g\Z° f\j Z° ~ \Z° b j a\ac\j \hb Z° [VkdghZ° aj c\l° YVch\ \l° Y\kZgh\ “Zi° hZg\ aZciZciZ!° \l° ida g\cXZ Zi° \Z° Y\ad\j Z° Zci\Z\h\ eVnh “1#

AZ° b j a\ac\j \hb Z° Zhi° Zc° dj ig\Z° edj g\ aDg Vc\hVi \dc° ~ j c° b dnZc° YZ° eg\l\ dj kd\g\YZ° egdi \Zg\Zi° YZ° eg hZg\Zg\ \l° Y\kZgh\ “YZh\ \l° c\j Zh\Zi° YZh\Xj aj g\Z\h\YVch\ \Z° b dcYZ! V\ch\ f\j Z\Y Vb a\g\Z\g\Z XVX\ !\Zh\ g h\j a\Vi h\Zi° \l° ig\ che\g\Z cXZ YZ\ hZ\h\ VXi \k\l° h\ “2#

AZ° 8VYg\Z° hig\i \f\j Z° V° edj g\ dWZi° YZ° [VkdghZg\ a\c\i \g\i \dc° hnh\ b Vi \f\j Z° Yj ° b j a\ac\j \hb Z!° \Zf\j Za° VeeVg\ i° YVch\ \Z° G\ l° g\Zci\Za\YZ° kVa\j g\Zi° YZ° Xdb edg Zb Zci\h\YZ° aDg Vc\hVi \dc YZh\ CVi \dch\ J c\Zh\ Vj ° i\ \l° g\Z° YZ° \l° kVa\j g\YZ° a\c\Xj h\dc° Zi° Zhi° Xdch\Y g\ \eVg a6hhZb Wā Z°\ c g/ā° Xdb b Z° j cZ° kVa\j g\ [dcYVb Zci V\Z° YZ° aDg Vc\hVi \dc\ f\j \XdcXdj g\ \l° g\ VahVi \dc YZh\ dWZXi \hYZh\ CVi \dch\ J c\Zh\ cdcX h\ “a6g X\Z & YZ\ \l° 8] VgZ\ “Zi° XZ° Zc° eg\ZcVci° Zc° Xdb eiZ° \Zh\Xdc g\XdcXdg\ V\XU \dc \Ddc \t\dc \V\W\dc \V\ “ 1°\Xdc

: c°% % % 8dgph° Xdb b j c°Y ^cheZXi ^dc°V° [dgph j a °àl° gZXdb b VcYVi ^dc°hj ^kVciZ / ~ AZh°dg\ VcZh° Y aWg/cihdj Y^ZXiZj ghYZhZci† hYZhCVi ^dchJ c^ZhYZkg/VZci YZb VcYZg° àj ghX] Z[hYZhZXg iVgVi ° Y aWdgZg°h^XZàl°c V°eVh°ZcXdgZ° i °[V!j c°XYgZ°higVi \fj Z°PhigViZ\ X°edaXn°[g/b ZI dg Redj gZ° b j a °ac\j \nb Z!°Vhhdg°YZ°Y^ZXi kZh°VYb ^c\higVi kZh°Zi °de g/i ^dcCZaZh°edj g'hV°b \nZ°Zc°® j kgZ!°Zi ° YZ°hdj b ZiigZ°XZ°XYgZ°Zi XZh°Y^ZXi kZh°edj g'VYdei ^dc VkVci °àl° c°YZ°% ' " ^kdgZ? \$G: E\$ % %H# Fj Vci ° a6hhZb W Z°\ c g/Z!°ZaZ°VKV!°VeeZa °YZ°hZh°k® j ma aWdgVi ^dc°Yj cZ°eda\ f j Z°Xd] gZciZ° hj gZ°b j a °ac\j \nb Z° °a Xj ZaX° ° \nb Za °

YZ°aVj iḡz°#J c°Y h f j ^aWg°b Vc{ZhiZ°Zci ḡz°aVc\ a/h°Zi °žh°Vj iḡh°a/c\j Zh°d Xžažh° Zi YZ°iḡkV'a °
V° i °dWžZgk °Vj °HZXg iVgVi °Zi °ḡžk °eVḡa6hhZb Wž Z°\ c ḡž°YVch°YZh°g hdj i °dch°hj XXZhkkZh¹⁷
YYdei Zh°

AZ



AVc\j Zh\d X\Za\hYZ^aDCJ °
E ^aZn\Zei \dcYZ^a\8dj g^
ci Zg\Vi \dcV\YZ? hi \XZ!
G hd\j i \dc^ \t\



AVc\j ZhYZ^ig\kV^aYZ^aDCJ °
G hd\j i \dc^ \t\



AVc\j Zh\d X\Za\h°
Yj ^8dchZ^aYZ^h Xj g† °
G \a\Z Zci ^ci g\Z j geglk\hd\g\



AVc\j ZhYZ^ig\kV^a
Yj ^8dchZ^aYZ^h Xj g† °
G \a\Z Zci ^ci g\Z j geglk\hd\g\

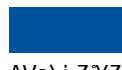
AVc\j ZYZ^ig\kV^a
YZ^a6hhZb W\ Z^ c g\Z°
G hd\j i \dc^) , \t\



AVc\j Z\d X\Za\Zi ^a/c\j ZYZ^
ig\kV^aYZ^a6hhZb W\ Z^ c g\Z°
G hd\j i \dc^ (& %\t\MMK\>



AVc\j ZYZ^ig\kV^a
YZ^a6hhZb W\ Z^ c g\Z°
G hd\j i \dc^ (& . \t\MMK\>



AVc\j ZYZ^ig\kV^a
Yj ^8dchZ^aYZ^h Xj g†
G hd\j i \dc^ (*)



AVc\j Z\d X\Za\Zi ^a/c\j ZYZ^
ig\kV^aYZ^h dg\VCZh^hj W\YV\g\h^
YZ^a6hhZb W\ Z^ c g\Z°
G hd\j i \dc^ (*\\$ & \t\



AVc\j Z\d X\Za\hYj ^8dchZ^a
Xdcdb f\j Z^Zi ^hdX\VA
9 X\h\dc^ & - '\$),



AVc\j Z\d X\Za\Zi ^a/c\j ZYZ^
ig\kV^aYj ^8dchZ^aYZ^h Xj g†
G hd\j i \dc^ * -

Figure 1. 8db e iZcXZh^{ac}\j hi f j ZhYZh^Z[ZXi hYj HZXg iVgVi Zcfj iZhj gazz b j a ac\j hb Zb Zc Z^o Vj eg hYj eZghdccZaZc" % '

AV° YkZgh† ° ac\j hi f j Z° Vj ° HZXg iVgVi ° gZk i ° igd h° Yb Zch\ch / az° HZXg iVgVi ° de gZ° YVch° j c° Zck\gdccZb Zci b dcY Vai g hYkZgh^ ° hj gazz eal/c ac\j hi f j ZOazb eadZ°f j Za j Z°(, %%%eZghdccZh²⁵ hi h j ZhYZ b azj ma ac\j hi f j Zh Y{[gZci hOX] Vf j Z°aZj ° Y V[[ZXi Vi dc°V°hV'egdegZ°g Va t ° ac\j hi f j Z# AZ°HZXg iVgVi ° Yd t h VYVeiZg° ° d/YkZgh† ° ac\j hi f j Z°YZh°Xdc iZniZh°YVch°Zhf j Zd n° a kd j Z°Zi°

ef cace et ef ciente et assurer un environnement de travail diversif é, équitable et inclusif.

A Z f j ↑ Z/ j ↑ Qf ZZ

9j ° [V†° YZ° à° b dcY VahVi à°c° Zi° YZ° a°ci Zg XdccZm°dc° Xg! àh VciZh!° àh° Xdb e iZcXZh° ac\j ài f j Zh°
YZk àccZci° YZ° ej h° Zc° ej h° Xg X\àh° Vj °



9Vch^fj ZaZthl^a/c\j Zthl^azh^Xazcih^hZg/VZci"az^b Zj mhZgk^h 4"

9Vch^aY Vd^VVch^fj ZaZthl^a/c\j Zthl^azh^YdXj b Zcih^YZkg/VZci"ah^ ig^g Y^ h 4"

6j g^i"dc ^WZhd^c Y Vkd^gZXdj gh^ YZh^hZg^XZh^YZ^ig^Yj Xi^dc^Zi^Y ^ciZg^g iVi^dc 4^H^dj !^ eVg^gYZ^
fj ZaZthl^a/c\j Zthl^Zi^kZgh^fj ZaZthl^a/c\j Zthl^ 4^H^dc!^VVch^fj ZaZthl^a/c\j Zthl^a/Xdb b j c^XVi^dc^
^ciZg^Z^Zi^Zm^Zg^Z^hZ^Zg^i"ZaZ^ 4"

9Vch^fj ZaZb Zhj g^azh^Xdb e iZcXZh^ac\j hi^fj Zh^Yj eZghdccZaXdcXZg^ Xdg^ZhedcYZci"ZaZh^Vj m^
Zm^ZcXZh^Yj ^cdj kZVj egdXZh^hj h 4

AZh^Xdb e iZcXZh^ac\j hi^fj Zh^YZb VcY Zh^hdci"ZaZh^eghZh^Zc^Xdf 19Zth^e b Q g^hZh^



Multilinguisme : déf s et opportunités

J cZ° ij YZ°Y ZchZb WZ°Yj °b j á'ac\j 1nb Z° °aDCJ l'gZedhVci °hj gj cZ°VcVahZ°Yzh°b VcYVihi°eda†fj Zhi° g \azb ZciVi °dch!°egVi f j Zhi°Zi °gZXdb b VcYVi °dch°Yzh°dg VcZh°YZ°Xdcig az'ZmhiVcihi°Vch°fj Z°hj g\azh° °c[dgb Vi °dch°gZxj Z°azh°Vj eg h°Yzh°Zci↑ h°Zi °Yj °eZghdccZaYj °HZXg iVgVi!°V° i °[V1Z°Zc" % °27#AZh° egcX°eVah°XdchiViVi °dch!°fj °ig°Yj °hZci °az°XVg°Xi °g°b j á'ac\j Z°Yzh°Vxi↑ h°Zi °Yj °eZghdccZaYZ° aDg°Vc hVi °dc!°Vch°fj Z°azh°Ydb VcZh°Zi °azh°edhhWaf h°Y Vb aDgVi °dc!°hdci °eg hZci °Zh°X°YZhhjdj h° eVgi] b Z#

ADCJ °j i °hZ°YZ°b j á'ac\h°e\iZ[dgb Zhi°cj b °gfj Zhi°Zi °igVi!°dccZaZhi°edj °gb dWahZg°az°hdj i °Zc°Zc° [VkJj gYZ hZh°dWZXi °h!°YZ hZh°Wj ih°Zi °YZ°aVxi °dc°fj ZaZ°b cZ°Vj i °g°YZh°g°h°e'azgh°fj Z°hdci °a'eVm° Zi °a'h Xj gt !°az°Y kZadeeZb Zci °Zi °azh°Ygd°h°] j b Vch#: az°idj X] Z°Yzh°b °adch°YZ°eZghdccZh°g XZ° °YZh°c[dgb Vi °dch° WZ°hZi °dWZXi °kZh°Zi° j c°b ZhhVZ°cXj h°fj °eZgb Zi °Vj °ej Waf! °a'hdX^i °XK°az!° Vj °hZXiZj °egyk °Zi °Vj m° iVih°B Zb WZ°hYZh°ci °gZhhZg° °hdc°Vxi °dc°Zi °Y n° ig°VhhdX^ h#AZ°egcX°eZ°Yj ° b j á'ac\j °hb Z°eZgb Zi ° aDg°Vc hVi °dc°Y iZcYg° °hdc°g°ndccZb Zci °Vj m°fj °Vig° °Xdc°hYZ°a'e\c iZ#°Evg° Znzb eaz!°azh°XZcigZg°Y °c[dgb Vi °dc°YZh°Cvi °dch°J c°Zh°hdci °eg hZcih°Vvch°az°b dcYZ°Zci °Zg/*. Wj g°Vj m° adXvj m°xdj kg°ci °&. eVnh!°ig°Yj °hZci °dj °egdYj °hZci °YZh°YdXj b Zcih°Yvch°(&) °a'c\j Zhi°Zi °[dj °g°hZci °YZh°XdcZ°aZc°b Vi °g°YZ°Xdb b j c°Xvi °dc°hj °ga°Vxi °dc°YZ°aDCJ ° °YZh°ej WafXh°adXvj m#AZj g°Xdb eiZh° hj g\azh°b °YVh°hdX°Vj m°dj X] Zci °fj ZaZ°j Z°(' b °adch°YZ°eZghdccZh°#

EVgV°azj ghi°azh°hZgk°XZh°YZ°Zhi °dc°YZh°Xdc[°gZcXZh°Yj °HZXg iVgVi °Xdc °c°Zci °Y Vhhj g\azg° °eg°hiVi °dc° °YZ°hZgk°XZh°YZ°Xdc[°gZcXZ°edj °g\azh°dg VcZh° °c°Zg°dj kZg°Zb Zci °Vj m°Yj cZ°b Vc°g° °Xddg°dcc Z° ° a X] ZaZ°b dcYVaf!°Xdc[dgb b Zci °Vj m°b VcYVi h°fj °az°g°dci ° i °Xdc °h°eVg°a6hhZb

dj Vj c kZVj adXVa# c Xdch f j ZcXZ! zh'i X] ZhYZigVj Xi dc Zi Y VYVeiVi dc Vj mhe X^ X† h adXVaZh' hdci hdj kZci Z[[ZXij Zh'eVgYj eZghdccZacdcd[dgb ° ZXi Z[[Zi dj eVgjd h Xdc Zh ° YZh'Wc kdazh' Zm gZj gh dj ° YZh'YdcViZj gh#

AV^XVeVX1 °Yj °HZXg iVgVi ° ig/1Zgžh°hdj gZXh°Y ē[dg Vi ðc°YVch°žh°h̄mā/c\j Zh°d Xžazh!°hj g
j c°e°ZY°Y \Va! !eZj i ° \Važb Zci ° ig°V[[ZXi Z°eVgžh°[dgZh°YheVgt h°Zcig°žh°a/c\j Zh°d Xžazh°
gžak Zh°eVg a6hhZb W Z°\ c g/ž!°Zc°XZ°fj ^ XdcXZgZ°žh°XdccVlhVcXZh°a\j hi f\j Zh°Zm\ Zh°
\j g/ci °YVch°žh°Vh°YZ°kVXVcXZ°YZ°edhi Z³¹#

AZh⁻dj g^c Zh⁻YZh⁻ā/c\j Zh⁻dci⁻ i⁻Xg^c Zh⁻Zc⁻ %&%edj g^b Ziig⁻
ā⁻b j⁻ā/c\j h^b B⁻Zi⁻ā/Y⁻KZgh⁻ Xj⁻ áj g^aā⁻ a]dccZj g^vV⁻ch⁻fj Z⁻
edj g^egd^b dj kd⁻g^a \Vaf YZhā/c\j Zh⁻d X⁻ZaZh⁻YVch⁻aZhZb W⁻
YZ⁻aDg⁻Vc hVi⁻dc#AZh⁻āZj mY V[[ZXVi⁻dc dWZhZgZci h⁻m⁻dj g^c Zh⁻
Yhi⁻čXiZh⁻X] Vxj cZ⁻XdchVXg Z⁻ aj cZ⁻YZh⁻ā/c\j Zh⁻d X⁻ZaZh⁻#

8Zh[~] d_j g_c Zh[~] dci[~] edj g[~] dWZXi[~] Y[~] YKzg[~] g[~] Zi[~] Y[~] c[~] [dgb Zgoza[~] zh[~] k[~] h[~] zci[~]] Vb adg[~] g[~] dV[~] egh[~] ZY[~] Xdch dWdg[~] g[~] ZY[~] YZ[~]

gZh° þ g̊h° dj 8Zh°

8Zh×	~V	°	Z< Z	Zh hj Z	Zh		
8Zh	~ä/k	Ø°	° ä/hj 8Zh°^ ä°	YZ°	ä/hceghb ä/hj 8Zh°^ ä°	YZ°	ä°

31 G hdj i dc^{76/268!} evg# , ' - CdiZ'fj Z'YZ' [dgjZh^Yhevgt h^Zcig^azh^alcj Zh^d XzaZh^dc i g^azk Zh^h V\hVci YZh^ Xdb e iZcXZh^ acj hi f j Zh^ Zm^ Zh^fj ^ \j g^Zci YVch^ azh^ Vkh^ YZ' kVXVcXZ^ YZ' edhiZ ej W^h hj g^xeh^! Zcxdj g\Z^ a iVWnhZb Zci YZ^YgZxi kZh^hj g^azh^ Zm^ ZcXZh^ acj hi f j Zh^Zi^aj g^veeaXvi dc^ avkZc/g^YVch^ azh^Vkh^ YZ' kVXVcXZ! Zi^egZ^az^ HZxq iV\Z^ c d\ayaz^ a tVZ^d'veedq^ hi q\afj Zhi dc^ hV^hd hVci Z^Y\H^] i \^ b Z^hZh^hdc^ I#

AZh°Xdb e iZcXZh°ac\j hi f j Zh°_dj Zci ° \Vazb Zci jj c°g az°ZhhZci Za°edj g°XZ°f j ^Zhi °Yj °Xdb edgZb Zci °
f j ^Zhi °Vi iZcYj °Yj °eZghdccZa°

G edchZh^Ydcc Zh^]j 4^V g Vi ^dch^g^Z^A/i kZh^ ^A/YkZgh^ ac\j hi^fj Z^Zi^ a^cXj h^dc^ .
aDCJ ^Zcfj iZ^hj g^Z^b j a^c\j hb Z^b Zc Z^Vj eg h^Yj eZghdccZaZc^ % ' {

6j ^idiVd^ (+!(/ ^YZh^eZghdccZh^VnVci^g edcYj ^ aZcfj iZ^dc^ \VaZb Zci^Y X^A/g ^Vkd^g i ^kXi^b Zh^
dj ^i b d^ch^Yj cZ^YhXgb ^Vi ^dc!^Yj c^eg j YXZ^dj ^Yj c^eg j \ [dcY h^hj g^A/^A/c\j Z^dj ^aVXXci!^dj ^
Vkd^gWc X^ ^YZ^egk^a \Zh^dj ^Yj c^ig/1Zb Zci^eg [g^ci ^Za[dcY h^hj g^A/^A/c\j Z^dj ^aVXXci^dj ^Vkd^g
i ^i b d^ch^Yj cZ^h^j Vi ^dcizb Zc^ aVXXj u W \^dj ..

EZgħdċċa Zha VnVci g edc Yj

AZh^g hj aVi h^geg hZci h^gX^gYd^gZci i^gZ^gj h^g a^gj b ^ g^gYj c^gegdZi f^gj V^g i Zc\ \ Zc^g % (edj g^geZ^gb Zi^gg^g Zc^gXdg^gZhedcYVcXZ^ga^gh^gXdccV^gh^gVcXZh^ga^g\ j hi^gf^gj Zh^g
Vj m^gZhedchV^gZ^gYZ^gedhiZh^g edj gkd^gYZ^gb Zi^gg^gZc^gXdg^gZhedcYVcXZ^ga^gh^gXdccV^gh^gVcXZh^ga^g\ j hi^gf^gj Zh^g
Zm\ Zh^gYVch^gZh^gVk^gh^gYZ^gkVXVcXZ^gYZ^gedhiZ^gZi^gZh^g kV^gj Vi^gdch^ga^g\ j hi^gf^gj Zh^gYVch^gZ^gXVYg^gYZ^ga^gegdX Yj g^g
YZ^gg^gXj iZb Zci! Xdb b Z^ga^geg kd^g1^ga^g 8VYg^gYZh^gCVi^gdch^gJ c^gZh^ga^gc\ j Zh^gi^gZi^gYZ^gXdcigW^gZg^g i^gj c^g
Yh^gedh^g1^gYZ^gh a^gXi^gd^gc^gYj e^gZgdccZ^ga^ge^gj h^gZ XVXZ! e^gj h^gi^gZ^gZi^ge^gj h^gZ XZci#: c^gdj i^g! j c^gZ^gVcVanhZ^g
Xdb ea iZ^gYZM^ga M: hZh

AveegZci hh\ZYZh\c{j ZhgZc[dgXZ^Zh^XVeVX\ hZi ^Zh^Xdb e iZcXZhZc^b Vi^ gYZ Xdb b j c^XVi ^dc!^
[VkdghZ^a eVcdj hhZb Zci egd[Zhh^dccZa^Zhi ZhZhZci Z^edj g^b dW^ Zi ^aVYVei VV^ !Zi ^eZg^ Zi Vj m^
b Zb W^Zh^Yj ^eZgdccZaY Xdj iZg^Zh^Vj igZh^Zi Y VeegZcYg^YVj ig #AZ^b j a^c^j hb Z^Zh^a^cXVg^Vi ^dc^
b b Z^YZ^a^Xj g^A^Vj ^hZch^d ^ag k ^Z^j c^Y h^gYZ^X] ZgX] Zg^ Xdb egZcYg^#: c^XZ^hZch!^Z^8VYg^
YZh^CVi ^dch^J c^Zh^edj g^Zh^a^c{j ZhgZc[dgXZ^a^c\^Vb Zci ^Zc^ [VkJ g^Yj ^b j a^c^j hb Z^YVch^cdigZ^
igVkJ^eVgXZfj ^a[V^Zc^ ^Z^

Multilinguisme et principe de responsabilité, contrôle

8dchY g ° eVg°



AZ'eg hZci '8VYg'hi gVi \fj Z'b Zi 'aVXXZci 'hj gYZh'VXi 'dch'XW\ Z'h'k'hVci ° °ci \g'ghnhi b Vi f'j Zb Zci ° Z'b j a'ac\j \nb Z'YVch'aZchZb WZ'YZh'VXi k\ h'Yj 'HZXg iVgVi! ° [VkdghZg'Z'hdj X'Yj 'XaZci 'Zi ° [V'g' Zc'hdgZ'fj Z'Z'aZj °YZ'ig/kV'ahd\ t'cXj h'#[AZh'igd'h'dWZXi]h'X'Veg h'dci ° i ° j \ h'ZhhZci 'Zd'n'edj g' XZ'fj 'Zhi 'YZ'Y c'g'd/k'h'dc'hi gVi \fj Z'XdcXZg'Vci 'Z'b j a'ac\j \nb Z'Zi 'Y ZcXVYg'Zi 'YZ'\j 'YZg'XZh' VXi 'dch'XW\ Z'h#

. L'Organisation des Nations Unies,

ADCJ °Zhi 'eZg j Z'Xdb b Z'j cZ'dg Vc'hVi 'dc'k g'VW\ Zci 'b j a'ac\j Z! iVci 'eVg'hZ'XaZci h'Zi 'eVg'Zh' eg'cVciZh'Zm'Zg'Zh'fj Z'eVg'hdc' eZgdccZa#AZh'XVg'VXi ghi f'j Z'h'Yj 'b j a'ac\j \nb Z° 'aDCJ 'hdci 'Zh' hj 'kVciZh /

AZ'hdj X'Yj 'XaZci 'Zc'XZ'fj 'XdcXZg'Z'Z'h'W'hd'c'Y'Z'Xdb b j c'Xvi 'dc'Zhi 'Z'b diZj g'eg'cX'eVaYZh' j m' YZ'ig/kV'ah'diVb b Zci 'YVch'aZh'de g'li 'dch'hj g'Z'iZg'V'c'

AZ'Xdb e iZcXZh'a\c\j \ni f'j Z'h'Yj 'eZgdccZa\hdci j c'dj i 'aZi j c'Vidj i 'edj g'a/W'ccZ'Zm'Xj i 'dc'YZh' b VcYVih'YVch'j c'b dcYZ'b Vg'j 'eVg'a/YkZgh\ a\c\j \ni f'j Z

A \Vaf 'YZh'a/c\j Z'h'd 'X'ZaZ'h'Z'ig/Vj \YVch'aZh'Xdb b j c'Xvi 'dch'Zm'Zg'Zh'YZ'aDg'Vc'hVi 'dc'Zi 'YVch'h'hi g'li \Z'Y b \VZ

A \Vaf 'YZh'a/c\j Z'hYZ'ig/kV'aYj 'HZXg iVgVi h'Z'ig/Vj \YVch'aVXX h'Vj m'eZheZXi 'kZ'YZ'XVgg' g'Zi 'YVch'aZ'[dcXi 'dccZb Zci 'ciZg'Z'YZ'aDg'Vc'hVi 'dc'Xdb eiZ'Y b Zci 'iZcj 'YZh'W'hd'c'hd'e g'li 'dccZd'n'

. L'Organisation des Nations Unies,

. L'Organisation des Nations Unies,

AZh° edaſſfj Zh° b ȏZh° Zc° eA/XZ° ° a X] ZaZ° Yj ° HZXg iVgVi ° hdci° KVj Zh° Vj ° b dnZc° Y cYXViZj ḡ°
fj Vci ȏVi ȏh°[d̄dY h̄h̄gYZh°HZX Yg bVj j̄g ° Yo i ° 1 Yo ° ° i °



4

AZh^VXi 'dch^Zi 'b Zhj gZh^c^e VZh^gZXdb b VcY Zh^Zc^kj Z^YZ^egd\gZh^hZgkZgh^az^igd\h^dW_ZXi \h^Y c\h^YVch^a\k\h^dc^higVi \fj Z^XdcXZgcVci ^Z^b j a^ac\j \h^b Z^ aDCJ \h^dc^eg hZci Zh^X^Veg h!g\gj e Zh^eVg^Ydb VcZ^YVXi \h^dc#

: c°XZ°fj °XdcXZgC°Z°Zh°fj Zhi °dch°YZ°eda°fj Z°\ c° g\!a°!°Xdb b°Z°c°Yfj °YVch°a°!°g Wgfj Z°c°i°tj a°Z° ~ B VcYVi °Zi°VeegdX] Z °YZ°a°!°hZXi °dc & X°YZhhj h!°!°Xdck°Zci °YZ°cdiZg°fj Z°Zh°eda°fj Zh°YZ°aDCJ °hdci°ej W\!°Zh°hdj h°a°![dgb Z°YZ°X°gj a°!°Zh°Yj °HZXg iVg°\ c° g\!a°!°h gZ°HI \$H<7!^4#AZh°eg hZciZh°g°Xdb b°VcYVi °dch° hdci° [dgb j a°Zh° hVch° eg j YXZ° YZ° a°!° ej W\!°Xi °dc° j a° gZj g° YZ° iz\!° iZm°Zh° VYb °c°hidVi °h#\!



J c Xd j h j g j b j a c l j h b Z Z i a l ° Y k Z g h a c l j h f j Z ° a D C J Y Z h i ° a Z h Z b W Z Y j e Z g d c c Z a n X d b e g h ° a Z e Z g d c c Z a Y Z c X V Y g b Z c i Z i a h °] V j i l Z h g h e d c h W Z h i ° a M d g °	B dnZ c i Z g b Z	A Z X d j g h Z h i ° a M d g Z i V c c d c X ° A Z h i V j m Y Z g j h h i Z h d c i X d b e a h
9 Z h X V b e V \ c Z h Y Z h Z c h W a n V i d c ° h d c i b Z c Z h e g d Y f j Z b Z c i ! n X d b e g h ° a d X X V h d c Y Z h V X i k t h d g V c h Z h ° e d j g a h d j g c Z h c i Z g V i d c V a h Z i a h ° d j g c Z h Y Z h a c l j Z h °	9 j g Z ° c Y i Z g b c Z	9 Z h X V b e V \ c Z h h d c i b Z c Z h 9 Z h V X i k t h Z c a d c c Z j g Y Z h a c l j Z h ° h d c i d g V c h Z h
J c X d Y Z Y Z X d c Y j t Z h j g a j i a n V i d c ° Y Z h a c l j Z h ° a D g V c t V i d c Z h i ° a M d g °	B dnZ c i Z g b Z	A Z X d Y Z Y Z X d c Y j t Z Z h i ° a M d g ° Z i Y t j h

44 Kd'g HI-\$<7\$ %% \$!hZXi`dc`(#`k-9ZhX`gj a/\g/hYj`HZXg iVg/\`c g\aeZj kZci` Vzb Zci` igZ`egdb j\aj` Zh` adXXVh`dc`YZ` idj iZVj igZ`Y Xh\hdc`YZ`eda\ftj Z\`c g\az`b edg VciZl`h\az`HZXg iVg/\`c g\azC`Y XYZ`Vch``#`





AZh'Xdb b j c 'XVi 'dch' 'ciZg:Zh'hdci'' VXXZh'hWZh'YVch'Zh'â/c\j Zh'YZ'ig/kV'â kdj à Zh'Zi!YVch'â/b Zhj g'Yj 'edhhWZ!'' YVch'Zh'â/c\j Zh'b edgVciZh'Vj 'c'kZvj '' adXVa	B dnZh'Zgb Z	6j Y'YZh'Wza'Zi 'ch'Y 'c'dgb Vi 'dc'' Zi YZh'Xdb b j c 'XVi 'dch' 'ciZg:Zh'' YZhi 'c h'Vj 'HZxg iVgM' Zi' 'XZgV'cZh'' Zci ↑ h
9Zh'hZgk'XZh'Y 'ciZg'eg iVi 'dc'hdci'' [dj g'c'hi'YVch'â/b Zhj g'Yj 'edhhWZ!'' adg'YZh'g j c 'dch'\ c g'Zh'Zi 'Yzh'' b Vc'ZhiVi 'dch'Vj mfj Za'Zh'eVg'X'eZ'' aZh'Zb W'Yj 'eZghdccZd'V c'' Y ZcXdj g'Vg'Zg'd'eVg'X'eVi 'dc'' VXi 'kZYZ' idj iZh'Zi 'YZ' idj h	8dj g'Zgb Z	Edj g'ZciV\Z'YZ'g j c 'dch'' \ c g'Zh'VnVci 'Wc X^'' YZh'Zgk'XZh'Y 'ciZg'eg iVi 'dc'
AZh'Zcf j iZh'b Zc Zh'Vj eg h'' Yj 'eZghdccZaZi'Zh'fj Zhi 'dccV'g'Zh'' Y Vj Y'hdci' b j a'c\j Zh'Zi 'ci '\g'ci'' YZh'Xdhch'Y g'Vi 'dch'ac\j hi'fj Zh'' Zc'g'Xj Z'a/ci 'hnhi b Vi'fj Zb Zci'' YZh'Ydcc Zh'hj g'Zh'Xdb e iZcXZh'' a\j hi'fj Zh''	B dnZh'Zgb Z	AZh'fj Zhi 'dch'edh Zh'YVch'Zh'Zcf j iZh'' b Zc Zh'Vj eg h'Yj 'eZghdccZaZi'Zh'' Vj Y'hdci' eVhh Zh'Zc'g'kj Z 8VeVX↑ 'idg'1Zg'Zh'g edchZh'g j Zh'' YZh'Zcf j iZh'b j a'c\j Zh''
J cZ'[dgb Vi 'dc'V'Vei Z' a'Zb ead'' Zhi Y'heZch Z'YVch' idj iZh'Zh'â/c\j Zh'' kdj à Zh'Zc' [dcXi 'dc'YZh'VZhd'ch'' g'XZh' h'Zc'b Vi '^g'YZ'â/c\j Zh'' Zi Y Zm'Xj i 'dc'YZh'eg'd'g/b b Zh''	B dnZh'Zgb Z	K'j Vi 'dc'YZh'WZhd'ch'ac\j hi'fj Zh'' AVc\j Z'h'YVch'â/fj Za'Zh'fj Za'Zh'âh'' VXi 'k' h'YZ'[dgb Vi 'dc'hdci'Y'heZch Zh''
AZh'Xdhch'Y g'Vi 'dch'ac\j hi'fj Zh'' hdci'Y b Zci'eghZh'Zc'Xdb eiZ'' YVch'Zh'hZgk'XZh'YZ'b YVi 'dc'' Zi 'a'hnhi b Z'YZ' j hi'XZ'ciZg'Z	B h W	

L'ONU encourage l'apprentissage des langues, conformément au Référentiel de valeurs

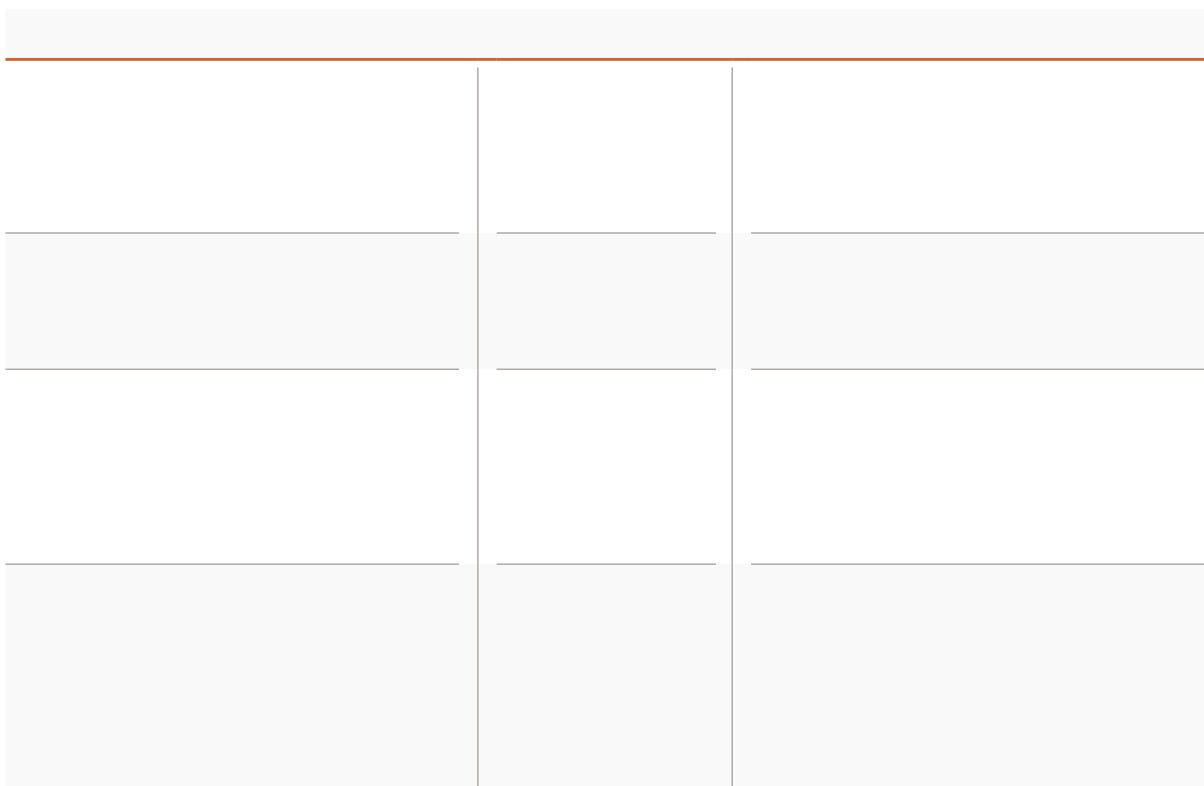
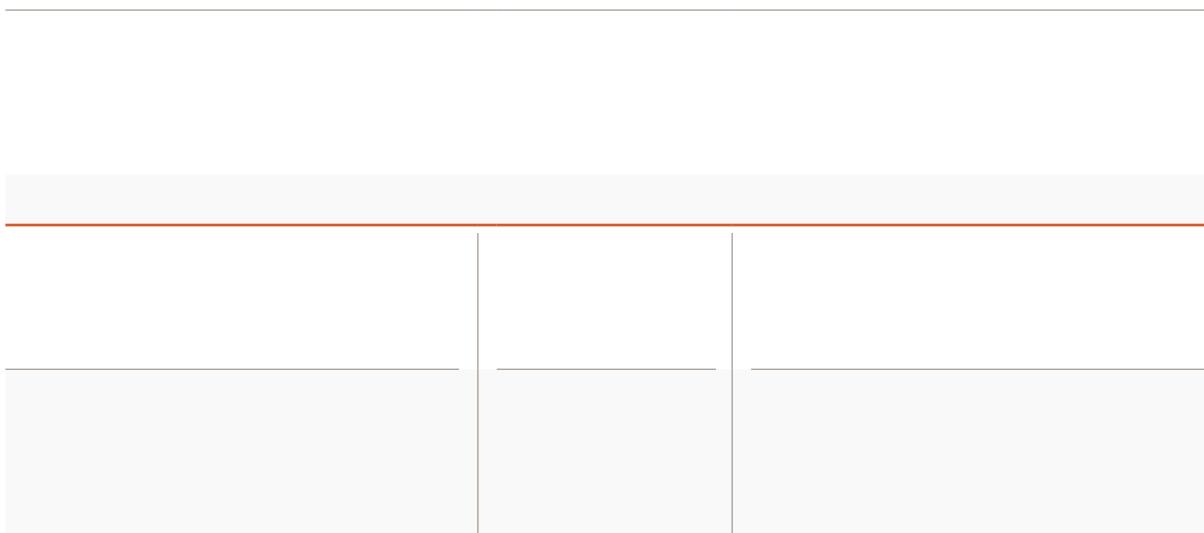
AV[dgb Vi 'dc'ac\j 'hi 'fj Z 'Zhi 'e\c^ Z^o
YZ 'b Vc ^ g\higVi \fj Z 'Zi 'Xd] gZciZ'Vj
c kZVj YZ 'aZchZb WZ Yj 'HZXg iVgVi 'Zi
hi VcYVg\h Z 'Xdc[dgb b Zci 'Vj '8VYg\z
YZh'CVi 'dch'J c 'Zh'edj g\Zh 'a\c\j Zh^o
V c 'YZ'[VkdghZgaVi iZ 'ci Z YZh'dWZXi 'f'h
de g\i 'dccZ\h

AZh'Xdj g\hYZ 'a\c\j Zh 'hdci 'dj kZgh^o
'aZchZb WZ Yj 'eZghdccZaZi 'hdci^o
Vhhdg\h YZ 'XVaZcYgZg\h Zi 'YZ '[dgb Vi h^o
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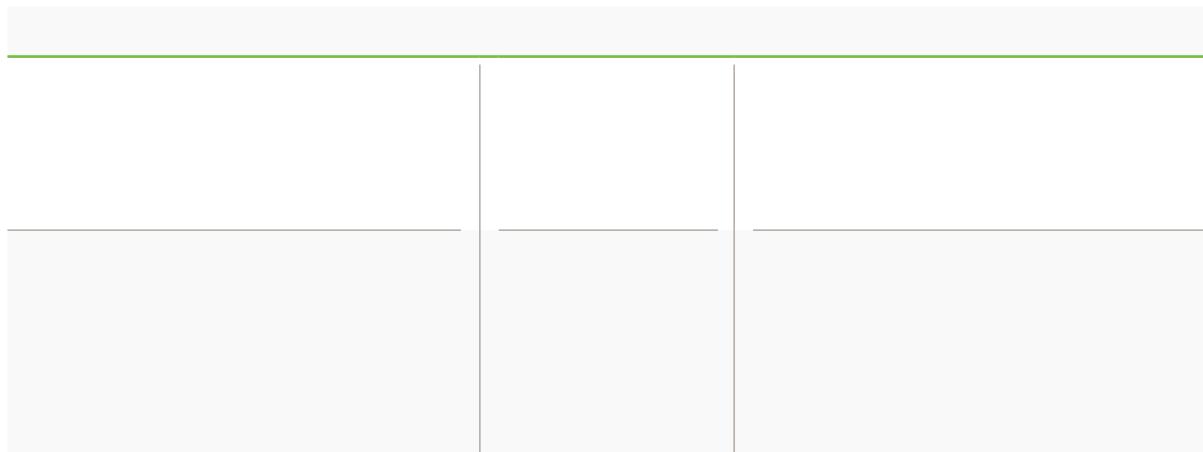
: n\h b Zc 'YZ 'a\h e\c^ XVi 'dc^o
YZ 'a\h [dgb Vi 'dc'ac\j 'hi 'fj Z

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AZ^8ddgYdccViZj gedj gjZ^
b j a ^ac\j nb Z^gZ d1^Z^hdj a

^i^c ^



AZh'Ydcc Z h̄ḡl̄i k̄Zh̄ ° A' d̄c \j Z° YVch' A'f j ZaZ̄ aZh̄ XvC Y YYVij ḡh̄dci ° i ° hdj b tZh̄Zi YVch' A'f j ZaZ̄ A'egdX Yj ḡz° YZ ḡZxj iZb Zci h̄Zhi Y gdj a Z̄hdci ° Xdb e'a Z̄hnhi b Vi f j Zb Zci	Adc \iZḡb Z	Cdb Wḡ Zi edj ḡZci \V Z° YZ XvC Y YYVij ḡh̄eVḡa\c \j Z G eVg \tdc YZh̄ ° eḡj kZh̄YZh̄ aXi \dc ° Zi YZh̄Zciḡi Zch̄eVḡa\c \j Z AVc \j Zh̄j i ah̄ ZheVḡa\h̄ XvC Y YYVih̄ ° h \tXi \tcc h̄YVch' A'j ḡXvC Y YYVij ḡl̄! adghYZ a eḡj kZh̄YZh̄ aXi \dc Zi \adgh° YZ aZciḡi Zc
9Zh'fj Zhi \tch' ḡl̄i k̄Zh̄ ° adg\ \tZ aC \j hi f j Z hdci \tXj hZh̄ ° hnhi b Vi f j Zb Zci YVch' A'Z hZh̄ \tch° hj ḡZh̄Ydcc Zh'Y b d\g/e] f j Z h'YZh̄ ° Zcf j iZh'b Zc Z h'Vj eg h'Yj eZḡhdccZa	9j g Z° tY iZḡb t Z	Cdb Wḡ Zi edj ḡZci \V Z Y Zcf j iZh° b Zc Z h'Vj eg h'Yj eZḡhdccZa Xdb edg Vci YZh'f j Zhi \tch' ḡl̄i k̄Zh̄ ° Vj m\Xdcc V\hhVcXZh̄ \c \j hi f j Zh

AZh'egd\g h'hdci° KVj h'g \j a\gzb Zci° aVYZYZYdcc Zh'fj Vci \Vi kZh'Zi° fj Va\Vi kZh	9j g Z° kY iZgb \c Z	9\hedc\Va\ YZh'Ydcc Zh° Zi YZh'gZhdj gZh'Vj °c\kZVj° XZcig/aZi Vj °c\kZVj YZ'aZci \t
AZh'XdchY gVi \dchZc'b Vi ^ g'YZ° b j a\ac\j \hb Z'Zi YZ'a/c\j Z'hdci° \c i \g Zh'Vch\azh'egdXZhjh h° Y KVj Vi \dc Zi \zh'Vj Y\th	Adc\ iZgb Z	I ZcZj gYZh'fj Zhi \dccV\gZh'Y Vj Y\th
AZh'eda\ffj Zh'g\ali kZh'Vj m\ad\c\j Zh° Zi Vj b j a\ac\j \hb Z!n\Xdb egh° aj i \ahVi \dc YZh'a/c\j Zh'YZ'ig/kV'\a° [dci adVZi Yj cZ° KVj Vi \dc Xdci \c j Z° Vj g'Z\Vg\YZh'Whd\ch'de gVi \dccZ\h° Z[[ZXi \th	Adc\ iZgb Z	AZh'eda\ffj Zh'hdci° KVj Zh° Zi b \hZh° \di g

“]a] Zj ḡ'VXij Zaž! a'egcXeVaž'Y^ Xj á °a'Z °a'ci °gdi °dc°hnhí b Vi f̄j Z'Yj °b j á'ac'j ȏb Z'g h'YZ' YVch'aVWkZcXZ'Yj cZ'VeegdX] Z'Xd] ḡciZ° °a X] Zaž'Yj °HZXg iVgVi!°hVj [°YVch°YZh°Ydb VtZh°WZc° eg Xhizh'fj Z'a'Zhi tdcYZhXdc[ḡcXZhZi a'Xdb b j c XVi tdc'adWaz#Edj gfj Zaž'8VYḡzhigvi \fj Z° ej ȏhZ° iq° WZc° Veeaffj !° a'Vi Yd'w b Ziiq° Zc° ® j kq° YZh° b Zhi qz° Z XvR Q Zh°”



9Vch°hdc°g\eedg °YZ°! %%&°hj g\Z°b j a\Zc\j \hb Z°? \$G: E\$ %&&\$!!°Z°8dgeh°Xdb b j c°Y \cheZXi \dc°V° [dg] j a °YZj mgZXdb b VcYVi \dch°ZcXdj g\ZVci °Zh°X] Z[hYZ hZXg iVgVi °YZh°dg\VC \hVi \dch°Yj \hnhj b Z° °YZh°CVi \dch°J c°Zh° ° aWdgZgYZh°higVi \ °Zh°Zi ° egledhZgYZh°~ e\ch°Y VXi \dc°higVi \ °fj Z\edj g\A° b \hZ°Zc°® j kgZ[Z[Xi \kZ Yj \b j a\Zc\j \hb Z " Vj \hZ\c°YZ\Zj g\Zdg\VC \hVi \dch°ZheZXi \kZh#

: c° %& !a6hhZb W\ Z\ c g\ZV°\ck\ \ZHZXg iVg\Z\ c g\Z°YZ\evghdc°g \ZVj \ZdchZ \ZYZh°X] Z[hYZ hZXg iVgVi °YZh°dg\VC \hVi \dch°J c°Zh°edj g\Z°XddgY\cVi \dc! ° Veej nZgj cZ VeegdX] Z\adW\Z° Zi °XddgYdcc Z°Yj \b j a\Zc\j \hb Z°YVch°Z\hnhj b Z°YZh°CVi \dch°J c°Zh! \h\c XZhHV\Z\evg\avYdei \dc° Yj cZ\eda\!fj Z°\c \ °g Z Zi \xd] g\ZciZ!Zc\ZcVci Xdb eiZYZh°gZXdb b VcYVi \dch\Zg \ZciZ\h\Zj \ ° Vj g\Zci ° YVch°Z\g\eedg Yj \Zdgeh°Xdb b j c°Y \cheZXi \dc°hj g\Z°b j a\Zc\j \hb Z " \Zkd\Zg hdj i \dc \u202271/328!#

: c° % %°Z°8dgeh°Xdb b j c°Y \cheZXi \dc°V° [dg] j a \Z°g\ZXdb b VcYVi \dc°hj \ZVciZ / ~ AZh°dg\VC Zh° Y aWdg\cjh° dj ° Y\ZXiZj g\Z °YZh°Zci \ °h°YZh°CVi \dch°J c°Zh°YZkg\Zci °YZb VcYZg \ °Zj g\Z X] Z[h°YZ hZXg iVgVi °Y aWdgZg\h\XZa\cV\evh\ZcXdgZ \ ° i \ °[V\!j c°XVYg\Z\higVi \ °fj Z\edj g\Z°b j a\Zc\j \hb Z° Vhhdg \YZ\Y\ZXi \kZh\Wb \ °higVi \kZh\Zi \ °de g\Z \dccZ\Z\h\edj g\hV\Z \hZ\Zc°® j kg\Z!Zi °YZ\h\Zj b Zi ig\Z\XZ \ °XVYg\Z\Zi \XZh\Y\ZXi \kZh\edj g\Wdei \dc \V\K\Zci \Z\ ° c°YZ\% \ ° \ ° ? \$G: E\$ % %\$+!g\ZXdb b VcYVi \dc \u2022

A6hhZb W\ Z\ c g\ZV°\g \ °hdc°VeeZa \ °a aWdgVi \dc°Yj c°XVYg\Z\Y\ZXiZj g\Xd] g\Zci \ °a X] Za\Z\Yj \ °HZXg iVgVi \Zc\% \ ° \ °g hdj i \dc \u202273/346!eVg\Z\ \Zi \Zc\% \ ° \ °g hdj i \dc \u202276/268!eVg\Z\ \u2022

A iVW\h\hZb Zci \Yj \ °eg hZci \ °8VYg\Z\ °V\c XZh\h\ °YZ\kVhiZh\

Hdj h'āl'hj eZgk h'dc Yj HZXg iVg' \ c g'aVY_d'ci X] Vg' ^Yj ^9 eVgjZb Zci ^YZ^a6hhZb W\ Z'\ c g/aZ^ Zi ^YZ^a/\Zhi d'c ^YZh^Xdc[g/cXZh!Zc^hV'fj Va\ ^YZ^8ddg'dccViZj gedj g/aZ^b j a'ac\j hb Z!^YZh^ ij YZh^ ^ciZg^Zh^ [VhVci^VeeZa^ ^YKZghZh^b i] dYZh^hVcVanhZ^YZh^b VcYVih^XdgZ^hedcYYVcih^Zi^YZh^iZniZh^ ZmhiVci h^j g/a/fj Zhi d'c!Zcfj iZh^fj Va\Vi kZhZi Zcfj iZh^fj Vci ^Vi kZh^dci^ i [V1Zh^Zc^ %& ^YVch^Z^ XvYg^YZj c^egd_Zi^b Zc ^V^kZX^aDg^Vc hVi d'c ^ciZg^Vi d'cVaz^YZ^a/\; g/cXde] dc Z#J c^g/eedj Xdb b VcY^ eVg^aDg^Vc hVi d'c ^ciZg^Vi d'cVaz^YZ^a/\; g/cXde] dc Z^V^ i ^Xdb b j c^fj ^Vj mZci \ h^Yj HZXg iVgVi eVg^ a^ciZg^ YVg^YZh^eZgdccZh^g [g/ciZh^edj g/aZ^b j a'ac\j hb Z^Vj Y^W i^YZ^ %& Zi hZh^XdchiVi Vi dch^ dci^ i ^cXdg^d^g^Z

: c" % '!az^8db 1 "YZ"\Zhi `dc^V^Xg "j c"\gdj eZ^YZ^ig/kV^aX] Vg "Y aWdg^gj c^XVYg^Y dgZciVi `dc^
hig/i \fj Z^hj g^a^fj Zhi `dc^hig/iZ\ X^edaXn^ [g/b Zl dg l#AZ^8ddg^dccViZj g^edj g^az^b j a^atc^j hb Z^
V^cdb b ^a^9g^ZXgXZ^YZ^a^9k^hdc^YZ^a^Zhi `dc^YZh^Xdc[g^cXZh^YZ^aD XZ^YZh^CVi `dc^h^J c^Zh^ ^
<Zc kZ^ ^a^eg h^YZcXZ^Yj "\gdj eZ^YZ^ig/kV^a^fj ^Xdb eg^cV^+ (g^eg hZciVcih^YZ^). Zci^ h^#J cZ^
Vi^Zci `dc^eVg^Xj a^ g^V^ i ^VXXdg^Z^ XZ^fj Z^a^Xdb edh^`dc^Yj "\gdj eZ^g^Z iZ^a^Y^KZgh^ YZh^Zci^ h^
Yj ^HZXg iVgVi#: cig^Vkg^Zi `cdkZb W^z^ % '!az^gj eZ^YZ^ig/kV^aV^Zcj YZj m^j c^dch^ea c^g^hZi hZh^
hdj h^"\gdj eZh^i] b Vi f^j Zh^fj Vig^g^j c^dch^hkd^g^X^YZhhdj h^#AZ^gj eZ^V^Wc X^ "YZ^aVeej ^YZh^
hZg^XZh^Yj c^Xdc^j aVci!Ydc^a^g^ZXg iZb Zci^V^ i ^g^cYj edhh^W^g XZ^ "j cz^Xdc^g^W^ i `dc^kd^aciV^g^
YZ^aDg^Vc hVi `dc^

9 eVgZb Zci °YZh°
