% 5 & '#ngs to t)e Eo&)#g) "e9e" of ene'g and \$000 somm#tment to <0'=. F#t)#n a 9e' s)o't t#me(s)e esta&"#s)ed a net<0'= of !a'tne's and fa\$#"#tated t)e de9e"o!ment of d#st'#\$t "e9e" <0'=!"ans fo' GCBC/ <)#\$) <as \$000 somment of d#st'#\$t "e9e" <0'=!"ans fo' GCBC/ <0'=!"an.; e' d'#9e fo' 'esu"t <as fu't)e' e2!'essed t)'oug) su!!o't to t)e off#\$e to \$09e' mo'e t)an one d#st'#\$t #n t)e d#9#s#on. % 5)as t)e a&#"#t to a!!'o!'#ate ne< =no<"edge <)en t)e \$00\$e!t #s \$"ea' and fa\$#"#tate &ot) \$000 sommun#t mo&#"#Dat#on and data \$000 e\$t#on du'#ng t)e G4 5 e2e'\$#se. A \$00'd#nated te\$)n#\$a" su!!o't to t)e % 5 #n de\$ent'a"#Dat#on and eme'gen\$ / D66 !'e!a'edness !"ann#ng <#"" &enef#t t)e staff mem&e' to<a'das st'engt)en#ng)e'

- a. D#d -not ta=e \$onst'u\$t#9e feed&a\$= f'om >)e'? su!e'9#so' as <e"" as >)e'? \$o""eaguesJ Ω
- &. F as -not a team !"a e'00 and

\$.

a""egat#ons &'oug)t & >)e' su!e'9#so'? t)'oug) an

4H.

A4. T)e 6eg#ona" C)#ef(; uman 6esou'\$es('es!onded on t)e same da (not#ng t)at #n)e' -'e&utta" statement0 t)e A!!"#\$ant)ad #nd#\$ated t)at s)e <ou''d !'o9#de -deta#"ed \$omments0(and t)at t)#s)ad t'#gge'ed t)e 'e@uest & t)e 'e&utta" !ane" to &e !'o9#ded <#t) a -se!a'ate note0. %)e a"so as=ed t)e A!!"#\$ant <)et)e' s)e \$ou"d s)a'e t)e "atte'*s ema#" <#t) t)e 'e&utta" !ane"(and #nd#\$ated t)at #n \$ase t)e !ane" <ou''d 'e@u#'e fu't)e' e2!"anat#on #t m#g)t \$onta\$t t)e A!!"#\$ant d#'e\$t" .

A4. A"so on 1A 5 a 2014(t)e A!!"#\$ant as=ed t)e 6eg#ona" C)#ef(; uman 6esou'\$es(#n <'#t#ng(tos)a'e a num&e' of ema#"s <#t) t)e 6e&utta" Pane". T)e A!!"#\$ant fu't)e' st'essed t)at an -deta#"ed \$omments0 f'om)e' aga#nst ea\$) assessment of)e' su!

- T)e 'e&utta" su&m#ss#on statement ,o' KNote fo' +#"e* as #t #s \$a""ed & t)e staff mem&e'1 #s !'edom#nant")#g)"#g)t#ng #ssues <#t) t)e !'o\$edu'es t)at <e'e not a!!'o!'#ate" fo""o<ed <#t) 'ega'd to t)e PA% !'o\$ess &ut does not d#s\$uss o' -'e&ut0 t)e \$ontent of t)e PA% #n an suff#\$#ent deta#". T)e staff mem&e' #nstead 'e@uests fu't)e' #nfo'mat#on f'om t)e su!e'9#so' before s)e #s #n a !os#t#on to do t)#s.
- T)e !ane" a"so o&se'9es t)at t)e'e a'e nume'ous \$omments & t)e su!e'9#so' unde' t)e d#ffe'ent <o'= out!uts <)e'e e2am!"es of <ea= !e'fo'man\$e a'e !'o9#ded. %u\$) \$omments a'e 'e"ated to s!e\$#f#\$ 'e!o'ts not &e#ng !'odu\$ed on t#me ,o' at a""1(meet#ngs and a\$t#9#t#es not &e#ng)e"d et\$. T)e !ane" &e"#e9es t)at t)e staff mem&e' \$ou"d)a9e made an attem!t to defend)e'se"f aga#nst t)ese \$on\$'ete \$omments & !'esent#ng e9#den\$e to \$ounte'a\$t t)em #.e. & su&m#tt#ng t)e a\$tua" 'e!o'ts(meet#ng m#nutes et\$. T)us(t)e 'e&utta" statement !'esented does not a!!ea' to meet t)e 'e@u#'ements as deta#"ed #n C+/A./20113001(!a'ag'a!) 7.12,f1.
- .n \$on\$"us#on t)e Pane" does not fee" t)at #t)as 'e\$e#9ed enoug) do\$umented e9#den\$e #n t)e \$ou'se of #ts <o'= t)at <ou"d Eust#f a \$)ange #n t)e su!e'9#so'*s 'at#ngs on <o'= out!uts and \$om!eten\$#es #n staff mem&e'*s 2014 PA%.
- A8. B ema#" of 17 June 2014 to t)e C)#ef(Po"#\$ and Adm#n#st'at#9e Ga<%e\$t#on(D; 6(t)e A!!"#\$ant 'efe''ed to t)e -f#na" 0 \$on\$"us#ons0 of t)e 'e&utta" !ane"(s)e 'e#te'ated)e' 0 \$on\$e'ns a&out t)e !'o\$ess as <e"" as t)e su&stan\$e of)e' !e'fo'man\$e e9a"uat#on(and as=ed(inter alia(<)et)e' t)e 'e&utta" of t)e PA% <as a"'ead 0 \$om!"eted and(#f not(<)at s)ou"d &e t)e ne2t ste! #n t)e 'e&utta" !'o\$ess and <)et)e' t)e #nte'9#e< 'e\$o'ds of t)e 'e&utta" !ane" \$ou"d &e s)a'ed <#t))e'.
- AH. T)e C)#ef(Po"#\$ and Adm#n#st'at#9e Ga < %e\$t#on(D; 6('es!onded & ema#" of 1H June 2014(not#ng t)at t)e t'ansm#tta" of t)e 'e&utta" !ane"*s 'e!o't \$onst#tuted t)e \$on\$"us#on of t)e 'e&utta" !'o\$ess and t)e f#na" de\$#s#on on)e' 'e&utta" \$ase.
- 60. 8n 24 June 2014(t)e De!ut /2e\$ut#9e D#'e\$to'(UN.C/+('es!)onded to t)e A!!"#\$ant*s' e@uest fo' management e9a"uat#on of 7 5a'\$) 2014(-of t)e de<math>\$#s#on not to e2tend >)e'? a!!o#ntment u!on #ts e2!#'at#on on 41 5a'\$) 20140.

- g. ; e' su!e'9#so' fa#"ed to a!!" t)e 'emed#es !'o9#ded fo' unde' se\$s. 10.1 and 10.2 of %T/A./2010/A(*n"ud#ng t)e !'e!a'at#on of a <'#tten !e'fo'man\$e *m!'o9ement !"an\$C
-). ; e' se\$ond 'e!o't#ng off#\$e'(t)e C)#ef of #e'd 8 !e'at#ons(fa#'ed to add'ess d#sag'eements &et#een)e' and)e' su!e'9#so'(and to)o''d t)e "atte' a\$sounta&"e fo' not ensu'#ng a fa#' and \$ons#stent a!!'a#sa" of t)e A!!"#\$ant\$s !e'fo'man\$e and \$om!eten\$#es\$
- #. T)e management e9a"uat#on <as &ased on t)e #m!'o!e' \$on\$"us#on of t)e 'e&utta" !ane" and of t)e off#\$e of #n9est#gat#onC
- E. T)e Pane" fa#"ed to e2am#ne t)e 9a'#ous #ssues deta#"ed #n t)e 'e&utta" statement ,e.g.(non3ad)e'en\$e to t)e PA% !'o\$edu'es ℓ a&us#9e and defamato' \$omments ℓ fa"se a""egat#ons and "a\$= of Eust#f#\$at#on ℓ o9e'a"" #n\$ons#sten\$ &et<een \$omments and 'at#ngs ℓ a&sen\$e of \$oa\$)#ng ℓ d#s\$'#m#nat#on1 ℓ
- =. To e2am#ne <)et)e')e' negat#9e 'at#ng s)ou"d)a9e &een u!)e"d(#t #s #m!o'tant to e2am#ne <)at Eust#f#\$at#ons and do\$umenta' e9#den\$es >s#\$? t)e Pane" <as !'o9#ded <#t) & t)e A!!"#\$ant*s su!e'9#so'(<)#"e t)e T'#&una" \$annot su&st#tute #ts assessment to t)at of t)e su!e'9#so'(#t)as to \$ons#de' <)et)e' t)e do\$uments &efo'e #t !'o!e'" \$o''o&o'ate t)e negat#9e !e'fo'man\$e e9a"uat#on q#9en to)e' #n su!!o't fo' t)e non3'ene <a"(
- ". T)e Pane" and management e9a"uat#on used -ad9e'se mate'#a"0 ,e.g.(note of 6 +e&'ua' 2014 'e\$ommend#ng non3'ene<a" of $a^2 = a^2 = a^2$

- m. A"t)oug) t)e meet#ng of fo'ma" 'e@u#'ements #s a !'e\$ond#t#on to a!!o#nt a !ane" unde' se\$. 7.1A of C+/A./20113001(t)e Pane" <as des#gnated a"t)oug) s)e "ate' found t)at t)e 'e&utta" statement d#d not meet t)e 'e@u#'ements !'o9#ded fo' unde' se\$. 7.12,f1 of sa#d #nst'u\$t#on0 as su\$)(t)e Pane" d'e< #ts \$on\$"us#on &ased on an #m!'o!e' assessment0 a"t)oug) t)e \$om!eten\$e to as\$e'ta#n <)et)e' fo'ma" 'e@u#'ements)a9e &een met "#es <#t) t)e %e\$'eta' of t)e 'e&utta" !ane"(#t <as t)e !ane" #tse"f t)at d#d t)at assessment0
- n. T)e \$omments made &)e' su!e'9#so' <e'e a&us#9e(#n\$ons#stent(9ague and at t#mes 'e!et#t#9e ℓ t)e Pane" d#d not assess t)e o9e'a"" @ua"#t of t)e assessments and \$omments ℓ t)e A!!"#\$ant <as e2\$"uded f'om !'oEe\$t'e!o'ts and <as sto!!ed f'om #nte'a\$t#ng <#t))e' \$ounte'!a'ts fo' a !e'#od of n#ne mont)s(<)#\$) s)e 'e!o'ted to sen#o' management and t)e 'e&utta" !ane" ℓ
- o. T)e 2014 PA% m#d3 ea' assessment)as to &e seen #n "#g)t of t)e !os#t#9e e9a"uat#on 'e\$e#9ed fo' t)e ea' 2012 on" fou' mont)s ea'"#e' ℓ t)ese #n\$ons#sten\$#es s)o< t)at s)e <as su&Ee\$ted to)a'assment ℓ &ot) #n t)e m#d3 ea' and f#na" assessment(t)e su!e'9#so' !'o9#ded)e' \$omments and as=ed t)e A!!"#\$ant to s#gn t)e do\$ument(<)#"e g#9#ng)e' on" a fe<)ou's* not#\$e ℓ
- !. %)e <as g#9en not#\$e of)e' se!a'at#on #n 5 a'\$) 2014 des!#te t)e

##.

d. T)e A!!"#\$ant*s s

s#n\$e)e' !e'fo'man\$e(#n t)e 'e"e9ant \$ \$"e()ad &een 'ated as -unsat#sfa\$to' 00

- E. T)e A!!"#\$ant <as !ut on t#me" not#\$e a&out)e' !e'fo'man\$e #nade@ua\$#es on at "east fou' o\$\$as#ons(and <as !'o9#ded <#t) s!e\$#f#\$ feed&a\$= and su!!o'tC do\$umenta' e9#den\$e s)o<s t)at t)e A!!"#\$ant <as t'eated <#t) 'es!e\$t &)e' su!e'9#so'C t)e m#d3te'm 'e9#e< too=!"a\$e on 2H %e!tem&e' 2014C
- =. B memo'andum of 6 8\$to&e' 2014(add'essed to t)e C)#ef(; uman 6esou'\$es(and a"t)oug) not 'e@u#'ed &ut fo' t)e sa=e of t'ans!a'en\$\$0!#ed to t)e A!!"#\$ant()e' su!e'9#so' 'e\$ommended t)at)e' \$ont'a\$t not &e 'ene<ed due to !e'fo'man\$e #ssues\$C
- ". T)e a&o9e s)o<s t)at t)e A!!"#\$ant <as !ut on t#me" not#\$e and(a"t)oug) t)#s <as not 'e@uested & t)e 'u"es ,C+/A./201030011(s)e <as e9en 'e@uested to !'e!a'e a !e'fo'man\$e #m!'o9ement !"an(<)#\$) s)e fa#"ed to do()o"d#ng t)at)e' !e'fo'man\$e <as #m!e\$\$a&"e
- m. T)e 'e&utta" !'oedu'e <as o''et" fo"o<ed and t)e on\$"us#ons & t)e Pane" <e'e Eust#f#ed. T)e Pane" 'e9#e<ed t)e !e't#nent do\$umentat#on and #nte'9#e<ed t)e A!!"#\$ant(as <e"" as)e' f#'st and se\$ond 'e!o't#ng off#\$e'(\$on\$"ud#ng t)at #t)ad 'e\$e#9ed #nsuff#\$#ent #nfo'mat#on Eust#f #ng a \$) ange of t)e assessment & t)e su!e'9#so'. .n !a't#\$u"a'(t)e Pane" too= #nto a\$\$ount t)e A!!"#\$ant*s 'e"u\$tan\$e to add'ess)e' su!e'9#so'*s \$omments <#t) 'es!e\$t to)e' !e'fo'man\$e s)o't\$om#ngs(and found t)at s)e \$ou"d</pre>)a9e made an effo't to 'e&ut t)em. +o' a 'e&utta" !'o\$ess to fun\$t#on !'o!e'" (#t #s #nd#s!ensa&"e t)at t)e staff mem&e' set fo't) t)e g'ounds <))e/s)e s)ou"d)a9e 'e\$e#9ed a)#g)e' 'at#ng(t)e A!!"#\$ant*s att#tude du'#ng t)e 'e&utta" !'o\$edu'e m#''o'ed t)e one t)at s)e)ad 9#s3N39#s)e' su!e'9#so'()e' team and UN.C/+ \$ounte'!a'ts. T)e Pane" found(\$o''e\$t" so(t)at t)e 2014 PA% \$onta#ned nume'ous s!e\$#f#\$ \$omments \$on\$e'n#ng !e'fo'man\$e s)o't $\mbox{som}\mbox{#ngs}(<)\mbox{\#}\mbox{}$) <e'e o!en to 'e&utta" $\mbox{$\mathbb{C}$}$ #t <as t)e A!!" $\mbox{\#}\mbox{}$ sant*s \$)o#\$e not to 'e&ut t)em("ea9#ng t)e 'e&utta" !ane" <#t) no \$)o#\$e &ut to f#nd t)at #t

4.1 Tem!o'a' and f#2ed3te'm a!!o#ntments e2!#'e on t)e date s!e\$#f#ed #n t)e "ette' of a!!o#ntment. T)e do not \$a'' an e2!e\$tan\$ of 'ene<a". Not<#t)stand#ng t)#s(tem!o'a' and f#2ed3 te'm a!!o#ntments ma &e e2tended(su&Ee\$t to(and #n a\$\$o'dan\$e <#t)(t)e !'o9#s#ons of t)#s #nst'u\$t#on.

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- 4.7 A f#2ed3te'm a!!o#ntment ma &e e2tended fo' an !e'#od(u! to t<o ea's at a t#me(su&Ee\$t to o'gan#Dat#ona" needs($\underline{sat\#sfa\$to'}$ $\underline{se'9\#\$e}$ and a9a#"a&#"#t of funds. A f#2ed3te'm a!!o#ntment ma &e t)us e2tended an num&e' of t#mes. ,em!)as#s added1
- 7A. Adm#n#st'at#9e #nst'u\$t#on C+/A./20103001 ,%e!a'at#on f'om se'9#\$el of 10 5 a'\$) 2010 states(#n se\$. A.2(t)at ->n?ot<#t)stand#ng t)e !'o9#s#ons of !a'a. A.1(a tem!o'a' o' f#2ed3te'm a!!o#ntment ma &e e2tended(su&Ee\$t to o'gan#Dat#ona" needs(sat#sfa\$to' se'9#\$e^2 and a9a#"a&#"#t of funds(and #n a\$\$o'dan\$e <#t) t)e !'o9#s#ons of C+/A./200H300A on T !es of A!!o#ntment and Catego'#es of %taff(se\$. 4.
- 76. T)e A!!"#\$ant 'e"#es on %T/A./2010/A ,Pe'fo'man\$e 5 anagement and De9e"o!ment % stem1 of t)e Un#ted Nat#ons %e\$'eta'#at. .n t)#s 'es!e\$t(t)e T'#&una" 'e\$a""s <)at t)e A!!ea"s T'#&una")e"d #n Mashhour 20143UNAT3484('efe''#ng to %T/%GB/200H/4 ,P'o\$edu'es fo' t)e !'omu"gat#on of adm#n#st'at#9e #ssuan\$es1B ->a?dm#n#st'at#9e #ssuan\$es s)a"" not a!!" to t)e se!a'ate" adm#n#ste'ed funds(o'gans and !'og'ammes of t)e Un#ted Nat#ons(un"ess

- 78. T)e A!!ea"s T'#&una" made #t \$"ea' t)at <)#"e a non3'ene<a" de\$#s#on ma &e &ased on !oo' !e'fo'man\$e and t)e Adm#n#st'at#on)as &'oad d#s\$'et#on #n t)#s 'ega'd ,Morsy 20143UNAT32H8C Ahmed 20113UNAT31A4(Said 201A3UNAT3 A001(a non3'ene<a" de\$#s#on -\$an &e \$)a""enged on t)e g'ounds t)at t)e Agen\$)as not a\$ted fa#'" (Eust" o' t'ans!a'ent" <#t) t)e staff mem&e' o' <as mot#9ated & &#as(!'eEud#\$e o' #m!'o!e' mot#9e aga#nst t)e staff mem&e' ,Ahmed1(<)o)as t)e &u'den of !'oof #n t)#s 'es!e\$t ,Said1.
- 7H. T)e A!!ea"s T'#&una" fu't)e' 'e\$a""ed #n Said t)at #t #s not t)e 'o"e of t)e T'#&una" to 'e9#e< de novo t)e Agen\$ *s de\$#s#on(and to !"a\$e #tse"f #n t)e !os#t#on of t)e de\$#s#on ma=e' and dete'm#ne <)et)e' #t <ou"d)a9e 'ene<ed t)e \$ont'a\$t &ased on t)e !e'fo'man\$e e9a"uat#on.
- 80. T)e A!!ea"s T'#&una" a"so 'u"ed #n Assale 201A3UNAT3A44 t)at t)e'e #s no 'e@u#'ement unde' t)e a!!"#\$a&"e 'u"es to f#na"#se an e3PA% &efo'e de\$#d#ng on t)e non3'ene<a" of a f#2ed3te'm a!!o#ntment(and t)at #t suff#\$es #f t)e staff mem&e')as &een #nfo'med of !e'fo'man\$e #ssues and)as)ad t)e o!!o'tun#t (&et<een t)e m#d3!o#nt 'e9#e< and t)e end of \$ont'a\$t(to #m!'o9e)#s/)e' !e'fo'man\$e.
- 81. +#na"" (t)e A!!ea"s T'#&una")e"d #n Said t)atB

T)e'e #s no need fo' t)e A!!ea"s T'#&una" to def#ne t)e te'm -!oo'!e'fo'man\$e.0 T)#s T'#&una")as a"'ead dete'm#ned t)at a P/6 does not need to 'ate a staff mem&e' as -unsat#sfa\$to' 0 #n o'de' to su!!o't an agen\$ *s de\$#s#on not to 'ene< an a!!o#ntment fo' !oo'!e'fo'man\$e. Fe)a9e a"so)e"d t)at a staff mem&e' <)ose!e'fo'man\$e <as 'ated as -!a't#a"" meet#ng !e'fo'man\$e e2!e\$tat#ons0)ad no "eg#t#mate e2!e\$tan\$ of 'ene<a" of)#s \$ont'a\$t and t)e non3'ene<a" of anot)e' staff mem&e' <#t) a s#m#"a' !e'fo'man\$e 'at#ng <as "a<fu".

82. F#t) t)ese standa'ds #n m#nd(t)e T'#&una" <#"" no< e2am#ne t)e 9a'#ous #ssues a'#s#ng #n t)e !'esent a!!"#\$at#on.

- 8A. T)e A!!"#\$ant*s 2014 <o'= !"an <as s#gned &)e' and)e' f#'st 'e!o't#ng off#\$e' ,)e' su!e'9#so'l on 7 A!'#" 2014C t)e m#d3!o#nt 'e9#e< <as f#na"#sed #n %e!tem&e' 2014C and t)e f#na" e9a"uat#on <as \$on\$"uded on 14 +e&'ua' 2014C.
- 86. T)e e9#den\$e d#s\$"oses t)at se9e'a" meet#ngs <e'e)e"d &et<een t)e A!!"#\$ant and)e' su!e'9#so'. T)e T'#&una" notes t)at t)e A!!"#\$ant d#s!utes t)e \$ontent of t)e meet#ngs &et<een)e' and)e' su!e'9#so' of 24 A!'#"(40 Ju" and 2 %e!tem&e' 2014. .t #s a!!a'ent t)at afte' t)e meet#ngs #n Ju" and %e!tem&e'(t)e A!!"#\$ant*s su!e'9#so' <'ote deta#"ed ema#"s to t)e A!!"#\$ant('es!e\$t#9e" dated 41 Ju" and 1H %e!tem&e' 2014(e2!"#\$#t" 'efe''#ng to t)e !e'fo'man\$e 'e"ated meet#ngs t)e)ad)ad on 24 A!'#"(40 Ju" and 2 %e!tem&e' 2014(and enume'at#ng s!e\$#f#\$ a'eas fo' #m!'o9ement t)at t)e A!!"#\$ant <as as=ed to add'ess. T)e T'#&una" f#nds t)at t)e a9a#"a&"e <'#tten 'e\$o'd #s 'e"#a&"e e9#den\$e to s)o< t)at t)e A!!"#\$ant <as !ut on not#\$e(ea'" on and 'egu"a'" t)'oug)out t)e !e'fo'man\$e \$ \$"e(t)'oug) s!e\$#f#\$ ad9#\$e !'o9#ded &)e' su!e'9#so'(t)at t)e'e <e'e se'#ous \$on\$e'ns a&out)e' !e'fo'man\$e(and #n 'es!e\$t of <)#\$) a'eas.
- 88. 8n 40 %e!tem&e' 2014(t)e A!!"#\$ant 'e\$e#9ed)e' su!e'9#so'*s \$omments on t)e m#d3 ea' 'e9#e<(<)#\$) fo""o<ed et anot)e' meet#ng)e"d on 2H %e!tem&e' 2014. T)e m#d3 ea' 'e9#e< aga#n \$onta#ned a negat#9e e9a"uat#on of t)e A!!"#\$ant*s !e'fo'man\$e. T)e A!!"#\$ant(#n an ema#" of 40 %e!tem&e' 2014(noted t)at t)e <a t)e !e'fo'man\$e a!!'a#sa")ad &een done <as -demo'a"#D#ng0(t)us "ea9#ng no dou&t t)at s)e <as aga#n made a<a'e of \$on\$e'ns a&out)e' !e'fo'man\$e at t)at t#me.

8H. T)e A!!"#\$ant*s su!e'9#so' a"so \$o!#ed)e' on t)e memo'andum of 6 \$\$to&e' 2014 #n <)#\$) s)e 'e\$ommended not to 'ene< t)e A!!"#\$ant*s +TA

10 5 a'\$) 2014('efe''ed t)e A!!"#\$ant to t)e <'ong adm#n#st'at#9e #nst'u\$t#on ,C+/A./20113001/Amend.1(<)#\$) <as not a!!"#\$a&"el <#t) 'es!e\$t to t)e 'e&utta" !'o\$ess(<)#\$) !'o9#des fo' a dead"#ne of 4A da s to f#"e a 'e&utta" statement. T)e'efo'e(t)e ,unlt#me"#ness of t)e 'e&utta" statement <as not 'a#sed & t)e Adm#n#st'at#on and #s not at #ssue)e'e.

106. T) us(t)e T'#&una" 'e\$a""s t)at t)e A!!ea"s T'#&una")e"d #n Das 20143UNAT3421(!a'a. 4A(name" (t)at -an effe\$t#9e 'e&utta" me\$)an#sm #s an #nteg'a" !a't of a !e'fo'man\$e e9a"uat#on !'o\$ess0(\$onf#'m#ng t)e D#s!ute T'#&una"*s f#nd

- ,f1 T)e 'e&utta" statement s)a"" \$"ea'" set fo't) t)e s!e\$#f#\$ 'easons <) t)e staff mem&e' s)ou"d)a9e 'e\$e#9ed a)#g)e' 'at#ng.
- 7.14 T)e %e\$'eta' of t)e 6e&utta" Pane" s)a"" as\$e'ta#n t)at t)e fo'ma" 'e@u#'ements fo' ea\$) 'e&utta" statement)a9e &een met.
- 7.14 %)ou"d t)e %e\$'eta' dete'm#ne t)at a 'e&utta" statement fa#"s to meet t)e fo'ma" 'e@u#'ements()e/s)e s)a"" su&m#t a &'#ef 'e!o't stat#ng t)at t)e 'e&utta" statement #s not 'e\$e#9a&"e(to t)e C)a#'!e'son of t)e 6e&utta" Pane" fo' endo'sement(and #nfo'm t)e staff mem&e' a\$\$o'd#ng" .
- 7.1A .f t)e fo'ma" 'e@u#'ements fo' t)e 'e&utta" statement a'e met(t)e %e\$'eta' s)a"" su&m#t t)e 'e&utta" statement to t)e

108. T)e T'#&una" notes t)at unde' t)e a&o9e3'efe'en\$ed !'o9#s#ons(mo'e s!e\$#f#\$a"" se\$s. 7.14 to 7.1A(t)e aut)o'#t to de\$#de <)et)e' a 'e&utta" statement meets t)e fo'ma" 'e@u#'ements fa""s on t)e %e\$'eta' (<)o(#f)e/s)e #s sat#sf#ed t)at #t does(s)a"" des#gnate a 6e&utta" Pane". 8n t)e ot)e')and(<)en t)e %e\$'eta' \$on\$"udes t)at t)e 'e&utta" statement <as not \$om!"ete ,)en\$e not

&as the decision motivated by e 'traneous factors\$

122. T)e &u'den of !'oof t)at t)e non3'ene<a" <as &ased on e2t'aneous fa\$to's fa""s on t)e A!!"#\$ant. T)e T'#&una" \$ons#de's t)at t)e A!!"#\$ant d#d not !'o9#de e9#den\$e a""o<#ng #t to \$on\$"ude t)at t)e de\$#s#on <as &ased on u"te'#o' mot#9es. 6at)e'(as stated a&o9e(t)e T'#&una" f#nds t)at t)e A!!"#\$ant*s su!e'9#so' made genu#ne effo'ts(as ea'" as A!'#" 2014(to add'ess <)at s)e !e'\$e#9ed as !e'fo'man\$e #ssues on t)e !a't of t)e A!!"#\$ant. T)e T'#&una" a"so notes t)at t)e 8.A. found t)at t)e A!!"#\$ant*s \$om!"a#nt of)a'assment d#d not <a''ant an #n9est#gat#on(s#n\$e t)e fa\$ts !'esented &)e' -a!!ea'>ed? to &e mo'e #n "#ne <#t) d#ffe'#ng o!#n#ons on >)e'? !e'fo'man\$e0 and t)at t)e A!!"#\$ant d#d not fo'ma"" \$ontest t)at de\$#s#on.

(emedies

124. ; a9#ng found t)at t)e 'e&utta" !'o\$ess <as ma'=ed & se'#ous !'o\$edu'a" f"a<s(t)e T'#&una" 'u"es t)at t)e f#na" de\$#s#on on t)e 'e&utta"(onf# m#ng t)e A!!"#\$ant*s e3PA% 'at#ng fo' t)e \$ \$"e 2014(<as #""ega" and \$annot stand. T)e'efo'e(and s#n\$e t)e de\$#s#on not to e2tend t)e A!!"#\$ant*s a!!o#ntment &e ond 40 June 2014 <as ta=en on t)e &as#s of t)e out\$ome of a fundamenta"" f"a<ed 'e&utta" !'o\$ess(t)e T'#&una" onf udes t)at t)e non3'ene<a" de\$#s#on on t)e g'ounds of t)e A!!"#\$ant*s !oo' !e'fo'man\$e <as e@ua"" #""ega"(and)as to &e 'es\$#nded.

124. Pu'suant to a't. 10.A,al of #ts %tatute(<)en a de\$#s#on \$on\$e'n#ng a!!o#ntment(!'omot#on o' te'm#nat#on #s 'es\$#nded(t)e T'#&una" s)a"" set an amount of \$om!ensat#on to &e !a#d as an a"te'nat#9e to t)e 'es\$#ss#on of t)e \$ontested adm#n#st'at#9e de\$#s#on.

12A. T)e A!!ea"s T'#&una")as 'u"ed t)at -an \$ons#de'at#on of an a<a'd of damages fo' !e'sons <)o a'e 'e\$'u#ted on f#2ed3te'm \$ont'a\$ts must ta=e #nto a\$\$ount(among ot)e' t)#ngs(t)e te'm of t)e \$ont'a\$t and t)e 'ema#nde' of t)e sa#d te'm(#f an (at t)e t#me of an a""eged &'ea\$)00 \$ons#de'at#on)as a"so &een g#9en to t)e "engt) of e2!e\$tan\$ of 'ene<a" ,Andreyev 201A3UNAT3A010) a*umba 20143UNAT34871.